

CERTIFICATE

Doc. No. 4815

I, the Executive Secretary of the Real Property Board of the City of Boston, Massachusetts, hereby certify that at a meeting of the Board held on October 8, 1986, at 9:00 a.m., in Room 811, Boston City Hall, at which meeting all members of the Board were duly notified and at which a quorum was present, the vote specified below was passed, all of which appears upon the official records of the Board in my custody:

VOTED: Whereas, the Real Property Board has read and considered the "Resolution of the Boston Redevelopment Authority Regarding Disposition Policies for the Kingston-Bedford Garage, Essex Street Lot, and Parcel 18" which Resolution was respectfully submitted by Stephen Coyle, Director, and which Resolution and supporting documentation, including a letter dated September 25, 1986, from Mayor Raymond L. Flynn to the Chairman of the Authority, a number of reports, letters, and other documents, is more fully outlined in the September 25, 1986 Certificate of Vote of said Authority, said documents and reports being more fully described in the documents of the Authority as Document No. 4805 and being hereby incorporated by reference into the official records of the Real Property Board; and in consideration of the Authority's findings the Real Property Board hereby votes to adopt the Parcel to Parcel Linkage Program as it relates to the Kingston-Bedford Street Garage and the former Essex-Lincoln Street Garage site, by adopting as its own policy the Resolution entitled, "Resolution of the Boston Redevelopment Authority Regarding Disposition Policies for the Kingston-Bedford Garage, Essex Street Lot and Parcel 18" as supported by its accompanying documentation, and as amended by the Request for Qualifications, as further amended with the concurrence of the Parcel 18 Task Force and the Chinatown/South Cove Neighborhood Council, and as further outlined in the State environmental impact process set out in the State Environmental Notification Form.

VOTED: Pursuant to the authority contained in Statute 1946, Chapter 474, Section 1, as amended, the Real Property Board does hereby delegate to the Boston Redevelopment Authority acting through the Public Facilities Commission, full authority to study and establish goals and criteria for the disposition and potential further development of the Kingston-Bedford Street Garage and the former Essex-Lincoln Street Garage site, to advertise or otherwise seek developer proposals to contract for consultant and other services necessary and appropriate for these purposes, and, as soon as possible, to report back to the Real Property Board with its findings and recommendations for designation and other actions that the Boston Redevelopment Authority deems appropriate and necessary to best execute the above-mentioned Resolution.

I further certify that the vote was passed at a meeting open to the public, that notice stating the place, date and time of the meeting was filed with the City Clerk, and a copy thereof posted in the office of the City Clerk or on the principal official bulletin board of the City at least 48 hours, including Saturdays, but not Sundays and legal holidays, prior to the time of the meeting and remained so posted at the time of the meeting, that no deliberations or decision in connection with the vote was taken in executive session, and that the official record of the meeting was made available prior to the date hereof and remains available to the public, all in accordance with General Laws, Chapter 39, Section 23B, as amended, and that the vote has not been amended or revoked.

Dated: 8 October 1986

Richard Carter
Executive Secretary of Real Property Board

Approved:

Oct 8, 1986

Raymond L. Flynn
Raymond L. Flynn, Mayor



October 9, 1986

By this writing, signed by a majority of its members and filed with its Secretary, the Public Facilities Commission, upon written recommendation of the Director of Public Facilities, does hereby vote

"Whereas, the Public Facilities Commission has read and considered the "Resolution of the Boston Redevelopment Authority Regarding Disposition Policies for the Kingston-Bedford Garage, Essex Street Lot, and Parcel 18" as said Resolution and supporting documentation including a letter dated September 25, 1986, from Mayor Raymond L. Flynn to the Chairman of the Authority, a number of reports, letters and other documents, is more fully outlined in the September 25, 1986 Certificate of Vote of said Authority, said documents and reports being more fully described in the documents of the Authority as Document No. 4805 and being hereby incorporated by reference into the official records of the Public Facilities Commission; and in consideration of the Authority's findings the Public Facilities Commission hereby votes to adopt the Parcel to Parcel Linkage Program as it relates to the Kingston-Bedford Street Garage and the former Essex-Lincoln Garage site, by adopting as its own policy and Resolution entitled, "Resolution of the Boston Redevelopment Authority Regarding Disposition Policies for the Kingston-Bedford Garage, Essex Street Lot and Parcel 18" as supported by its accompanying documentation, and as amended by the Request for Qualifications, as further amended with the concurrence of the Parcel 18 Task Force and the Chinatown/South Cove Neighborhood Council, and as further outlined in the State environmental impact process set out in the State Environmental Notification Form.



AND FURTHER VOTED: Pursuant to the authority contained in St. 1966, c. 642, s. 3(f)(ii), the Public Facilities Commission does hereby delegate to the Boston Redevelopment Authority full authority to study and establish goals and criteria for the disposition and potential further development of the Kingston-Bedford Garage and Essex Street Lot in the City of Boston; to advertise or otherwise seek developer proposals, to contract for consultant and other services necessary and appropriate for these purposes, to prepare agreements, deeds, and other instruments necessary and appropriate to the disposition and development of such properties, and to otherwise administer and carry out all activities on behalf of the Public Facilities Commission for these purposes, and, as soon as possible, to report back to the Public Facilities Commission with its findings and recommendations for designation and other actions that the Boston Redevelopment Authority deems appropriate and necessary to best execute the above-mentioned Resolution."

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MEMORANDUM

OCTOBER 9, 1986

TO: BOSTON REDEVELOPMENT AUTHORITY AND
STEPHEN COYLE, DIRECTOR

FROM: RICARDO MILLETT, ASSISTANT DIRECTOR AND
PAUL L. McCANN, EXECUTIVE ASSISTANT TO THE DIRECTOR

SUBJECT: INFORMATIONAL UPDATE ON PARCEL TO PARCEL LINKAGE PROGRAM

At the conclusion of the Authority's September 25, 1986 action concerning the adoption of a Resolution respectfully submitted by Stephen Coyle, Director, which requested the adoption of such Resolution entitled, "Resolution of the Boston Redevelopment Authority Regarding Disposition Policies for the Kingston-Bedford Garage, Essex Street Lot, and Parcel 18", the Chairman stated that many more persons present had requested to speak in favor of the Resolution but that sufficient time was unavailable to hear each of them speak in support. The Chairman requested that persons in support of the Resolution, but unable to speak, could submit letters in support and that such letters would be incorporated into the record. We hereby request that the attached letters of support be incorporated as part of the record.

We also wish to update the Members on two important actions that have transpired since the Authority's action. The Real Property Board yesterday (October 8, 1986) took another significant step in the City's efforts regarding disposition policies for the Kingston/Bedford Garage, Essex Street Lot and Parcel 18. The Real Property Board, after reviewing the full record of the Authority including the Resolution which was respectfully submitted by Stephen Coyle, Director, fully adopted the Parcel to Parcel Linkage Program as it related to the Downtown Kingston-Bedford Street Garage and the former Essex-Lincoln Street Garage and voted to delegate to the Authority, acting through the Public Facilities Commission full authority to study and establish goals for the disposition of these garage sites.

Just this morning (October 9, 1986), the Public Facilities Commission, took a most important step in the City's and the Authority's efforts to bring minority participation into downtown

Parcel to Parcel Linkage Update

development by establishing the Parcel-to-Parcel Linkage Resolution as a policy of the Public Facilities Commission as it relates to these two downtown city garage sites. The Public Facilities Commission further voted full authority to the Boston Redevelopment Authority to act as disposition agent.

VOTED: That the attachment dated October 7, 1986 and entitled "Parcel to Parcel Linkage Program Project 1: Kingston-Bedford/Essex and Parcel 18 Letters of Support Received by the Boston Redevelopment Authority" be and hereby is incorporated as part of the official records of the Authority relating to the Resolution adopted on September 25, 1986 and entitled, "Resolution of the Boston Redevelopment Authority Regarding Disposition Policies for the Kingston-Bedford Garage, Essex Street Lot, and Parcel 18".

11.
Doc. #4815
10/9/86

Parcel to Parcel Linkage Program

Project 1: Kingston-Bedford/Essex and Parcel 18

Letters of Support Received by the
Boston Redevelopment Authority

October 9, 1986

PARCEL 18: LETTERS OF SUPPORT

INDEX

<u>NAME</u>	<u>ORGANIZATION</u>
Raymond L. Flynn	Mayor, City of Boston
Marvin Gilmore	Chairperson, Parcel 18+ Task Force
Richard L. Taylor	President, Minority Developers' Authority
Yuk Sung	Executive Director, Chinese Economic Development Council, Inc.
Lawrence Cheng	Chinatown Housing and Land Development Task Force
Francis Chang	Executive Director, South Cove Community Health Center
Chau-ming Lee	Executive Director, Chinese American Civic Association, Inc.
Hattie Dudley	Mission Hill Extension, Local Tenant Policy Council, Inc.
Rev. Charles R. Stith	National President, Organization for a New Equality
Carol Lee, Suzanne Lee, David Wong	Moderators, Chinatown - South Cove Neighborhood Council
Shirley Carrington	Executive Director, Roxbury Multi-Service Center
Cornell Brown	President, Brown, Ng Co., Inc.
Consuelo Gonzales Thornell	Vice President, Bell Associates
Thomas J. McIntyre	Vice-President, Bricklayers' and Masons' Union
Walter E. Williams	Executive Director, Contractors' Association of Boston, Inc.
John B. Cruz III	President, John B. Cruz Construction Co., Inc.
Mary Wilson-McEntee	80 Mason Street, #810, Boston
Davis Woo	President, Chinese Consolidated Benevolent Association
Joseph D. Warren	Director, Office of Community Affairs, Northeastern University

Rev. Ozzie L. Edwards

Hassan Minor, Jr.
L. Duane Jackson

William H. Wright
Syvalia Hyman III

Edward J. McCormack, Jr.

Richard L. Friedman

Brian Fallon

Minister, The Eliot United
Church of Christ
President, The Partnership
Urban Investment Associates,
Inc.

President and CEO, United
South/End Lower Roxbury
Development Corporation
McCormack & Putziger
265 Franklin Street, Boston
President,
Carpenter & Co., Inc.
Vice President,
Meredith & Grew, Inc.



CITY OF BOSTON • MASSACHUSETTS

OFFICE OF THE MAYOR
RAYMOND L. FLYNN

September 25, 1986

Robert L. Farrell
Chairman
Boston Redevelopment Authority
City Hall
Boston, MA 02201

Dear Mr. Farrell:

Development in downtown Boston has been a very exclusive club of high and mighty buildings built by and for the high and mighty. But, under Parcel-to-Parcel Linkage, the concept for which has been developed with tremendous cooperation from the BRA, we would have the opportunity to throw open the door to that "club." And on the other side of the threshold lies a new era of opportunity for the diverse neighborhoods of this city.

Boston is faced with a paradox. As growth has taken off downtown, many neighborhoods have been left behind. Investment in commercial real estate is climbing. Over \$7 billion was invested in Boston over the past nine years. The City has approved \$3 billion in private, downtown development projects since 1984. Yet, at the same time, we find that as much as 20 percent of the city's population lives in poverty. The numbers get worse when you examine black, Hispanic, and Asian populations separately.

Clearly, too many Boston neighborhoods have been left behind by growth. They have been cut off by gaps of income and opportunity. In the case of Asian, black, and Hispanic residents, we find an especially slim record of ownership, management, design, or operation of downtown buildings. Like most other Boston residents, people from these groups have not benefited from growth.

Our job, in response to these conditions, is to build bridges of opportunity that connect neighborhoods with the surging economy of the downtown, and link neighborhoods with one another. That is the mission of Parcel to Parcel Linkage. In the instant case, our initiative would link Chinatown, Roxbury, and the South End with downtown, while at the same time linking the neighborhoods with one another. Parcel to Parcel Linkage gives us the engine with which we can push economic opportunity out into the neighborhoods along established commercial corridors. These corridors form the physical supports for our bridge-building efforts.

Chairman Farrell
September 25, 1986
Page 2

Important support from Governor Dukakis and his Administration has enabled us to use the Parcel 18+ land to complete the linkage design in this case.

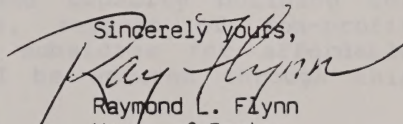
Today, the BRA is asked to adopt a precedent setting resolution that would establish the Parcel to Parcel Linkage program and would give us the means to guarantee significant neighborhood participation in a downtown development. In the instant case, it would guarantee a level of minority participation never before achieved in a downtown development. The Authority is also requested to recommend to City and State governments the Request for Qualifications that would invite minority developers to come forward with proposals, and would solicit minority business enterprises to submit letters of interest and qualifications. The list formed by these responses would help to ensure that the jobs and contracts associated with planning and building the projects go to minority businesses who have not had an opportunity to benefit in the development economy. It would have the effect of encouraging other developers to employ minority businesses in subsequent development projects.

With Parcel to Parcel Linkage we can help to firm up the bridges and to firm up residents' faith in their city. One sign of this renewed faith occurred last week when a group of Asian, black, and Hispanic entrepreneurs formed the Columbia Plaza Associates in response to the Parcel to Parcel program.

I invite you to join in this pioneering program. Oriented by our belief in economic justice, we can serve as guides, pointing the way to, and across, these new-built bridges of opportunity.

Thank you in advance for your consideration of these important issues.

Sincerely yours,



Raymond L. Flynn
Mayor of Boston

pc: Joseph J. Walsh
James K. Flaherty
Clarence L. Jones
Michael F. Donlan

September 25, 1986

Boston Redevelopment Authority Board Members and
Stephen Coyle, Director
One City Hall Square
Boston, MA 02190

Dear Mr. Coyle and Board Members:

The Parcel 18+ Task Force is only a recent name for a group of concerned residents who have aggressively advocated for almost 20 years for the development of the Southwest Corridor sites in a manner that would maximize benefits to our community.

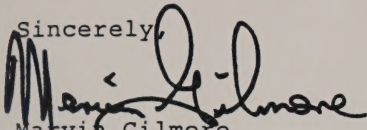
Over the last two years our participation in reviewing the Parcel to Parcel Linkage concept has been intensive. We've spent over 300 hours meeting with residents, area merchants, churches, civic and social organizations and community advocates, and listening to their concerns, criticisms and suggestions regarding development plans for these sites. We have spent an equal amount of time with representatives of the BRA, MBTA, PFD, and other city and state agencies making sure that the community concerns and issues were effectively addressed in the development plans.

Most recently this exchange of community concerns has been formalized through the Parcel 18+ Task Force involvement in the MEPA scoping sessions and the RFQ review process. For the most part we have found state and city agencies responsive to our concerns. Our bottom line is that the project must have significant community benefits - or else we would have betrayed years of struggle to achieve this goal. We endorse the Kingston-Bedford Parcel 18 project only on the ground that its promise of employment, equity access for minorities, contract access and capacity building for MBEs and minority developers, support of non-profit social service agencies, and subsidies for affordable housing in our community will be ensured through this program.

As a minority real estate developer and also General Manager of the CDC of Boston, co-developer with EDIC developing the Crosstown Industrial in Boston and as Chairperson of the Parcel 18+ Task Force for the last ten years, I am acutely aware of the difficulty we have faced in breaking into the development market. This project will establish a precedent and long needed breakthrough to provide us with access, and opportunity

to build capacity and to begin the critical task of revitalizing our neighborhood economy. Therefore, on behalf of the Task Force I urge the BRA Board to join us in our historic struggle to ensure this outcome by supporting this resolution.

Sincerely,


Marvin Gilmore
Chairperson
Parcel 18+ Task Force

September 25, 1988

Boston Redevelopment Authority
One City Hall Square
Boston, MA 02202

RE: Supplies-Bedford Leverage

Dear Mr. Taylor:

My name is RICHARD L. TAYLOR, I reside at 22 David Street in Roxbury, Massachusetts, and I came before the board today in my capacity as President of the Wendell's Development Association. Our Association represents over 12 family businesses and real estate professionals in the Boston area.

As a group we have developed and own in excess of 1,000 housing units in Boston's neighborhoods. At the present time, we hold designations from the BRA that will produce an additional 1,000 units of housing. Notwithstanding these accomplishments in Boston's neighborhood, not a single one of our members has had an opportunity to develop in downtown Boston.

We have held many discussions on this problem and make the following observations:

- 1) Downtown in downtown Boston is essentially a closed and private event with very high barriers of entry.
- 2) Developers who participate in the strength of the downtown economy either have substantial cash/capital, extensive commercial development experience, or family property that was inherited. Our membership has not been able to operate within these narrow parameters.
- 3) Consequently, the disposition of white property in the downtown economy that ensures minority participation is essential if minorities are going to begin to participate in the strength of the strongest economy in the nation.



September 25, 1986

Mr. Stephen Coyle
Director
Boston Redevelopment Authority
One City Hall Square
Boston, MA 02210

RE: Ruggles-Bedford Linkage

Dear Mr. Coyle:

My name is RICHARD L. TAYLOR. I reside at 62 Harold Street in Roxbury, Massachusetts, and I come before the Board today in my capacity as President of the Minority Developers Association. Our Association represents over 16 minority developers and real estate professionals in the Boston area.

As a group we have developed and own in excess of 5,000 housing units in Boston's neighborhoods. At the present time, we hold designations from the BRA that will produce an additional 1,000 units of housing. Notwithstanding these accomplishments in Boston's neighborhood, not a single one of our members has had an opportunity to develop in downtown Boston.

We have held many discussions on this problem and make the following observations:

- 1) Developing in downtown Boston is essentially a closed and private event with very high barriers of entry.
- 2) Developers who participate in the strength of the downtown economy either have substantial cash/assets, extensive comparable development experience, or family property that was inherited. Our membership has not been able to operate within these narrow parameters.
- 3) Consequently, the disposition of public property in the downtown economy that insures minority participation is essential if minorities are going to begin to participate in the strength of the strongest economy in the nation.

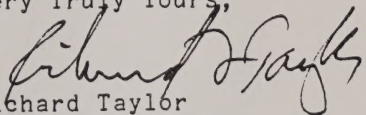
- 4) In particular, we have observed that the sale of several municipal garages results in the creation of real estate projects that have \$200 million dollar budgets. This is ample evidence that the best way for minorities to access the closed world of downtown development is with the sale of public property generally, and with the sale of the Bedford Street garage in particular.

We, therefore, whole heartedly support the linkage concept for Parcel 18 and Ruggles Bedford and look forward to continued participation by minority developers in downtown Boston over the next decade or more.

We urge your support of the RFQ today and anything else that can be done to expedite this creative, historic development.

Thank you for your consideration.

Very Truly Yours,


Richard Taylor
President
Minority Developers Authority
(742-6030)



華人經濟發展協會

Chinese Economic Development Council, Inc.

31 Beach Street, Boston, Massachusetts 02111

Tel. (617) 482-1011

September 25, 1986

Board of Directors
Boston Redevelopment Authority
One City Hall Square
Boston, MA 02201

Re: Parcel to Parcel Linkage Program
Kingston/Bedford Parcel 18

Dear Sirs,

The Chinese Economic Development Council, Inc. (CEDC) has been deeply involved with the Chinatown community since our inception in 1975. One of our major contributions to the community is in the area of Real Estate development. The Oxford Place project is an example of CEDC's commitment to low income housing for the Chinese community. Oxford Place consists of 39 units of low income section 8 housing that is fully occupied at this writing. Our commercial project is exemplified by the China Trade Center. This building is home for the Rate Setting Commission and numerous minority merchants.

CEDC has followed the Kingston/Bedford parcel 18 proposal since its infant stages. We have been actively supporting this project, because of its significance to the Chinese community as a whole. In light of the importance of this project to the Chinese community, CEDC is supporting the forthcoming "Request For Proposal" report submitted by the BRA staff for your approval.

Sincerely,

Yuk Sung
Executive Director

cc: Steven Coyle, Director

華埠房屋及土地發展小組

Chinatown Housing and Land Development Task Force

34 OAK STREET
BOSTON, MASSACHUSETTS 02111
617 451-6711

September 25, 1986

Boston Redevelopment Authority Board Members
Boston Redevelopment Authority
City Hall Plaza 9th Floor
Boston, MA 02201

Dear Members of the Board:

We are writing to urge you to support the proposal to include greater minority participation and to create greater community benefits from City developments, especially from the Kingston/Bedford and Parcel 18 projects.

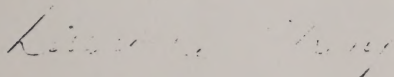
Members of the Task Force have been working with members of the Chinatown-South Cove Neighborhood Council and the BRA staff on the Environmental Impact Review and the Request for Qualifications. We hope that the Board will allow the continuance of the positive and productive interaction that has been taking place to ensure community participation and benefits from any development that will occur on the Bedford/Kingston site.

Historically, minorities have not been fully included from participating in development projects and have not been able to reap the benefits like others. By ensuring a 30% equity, there can be a beginning towards a more inclusive City.

We commend the BRA staff for initiating such a historic change for Boston and for the minority communities. We look forward in continuing with the BRA staff on this matter.

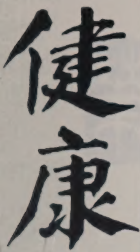
Thank you for your consideration.

Sincerely,



Lawrence Cheng
Chinatown Housing and Land Development
Task Force

cc: Stephen Coyle



South Cove Community Health Center

885 Washington St.
Boston, MA 02111
(617) 482-7555

Serving the Boston Asian and
South Cove Communities

September 25, 1986

Statement of Francis Chang, Executive Director, to the Boston Redevelopment Authority Board of Directors

My name is Francis Chang and I run the South Cove Community Health Center in Chinatown. One of Boston's 24 community health centers, South Cove saw 44,000 clinical visits and 20,000 social service visits last year from 7,500 Asian patients. Most of our patients are Chinese immigrants or Indochinese refugees who speak little English. All of them are poor; 57% have no health insurance, 4½ times the rate in Boston and twice the rate of other Boston health centers.

For the ten years that I have worked at South Cove and for as long as my mother's family has lived and worked in Chinatown, people in our community who weren't restaurant owners have had to leave to get ahead. Boston's boom has not brought the small businesses in Chinatown more trade; it has only forced rents up as downtown space gets scarcer. We have only gotten busier because now there are more Asians in Boston.

Now that Boston's Asian population has doubled, our microeconomy faces a labor surplus. We can't change immigration patterns but we can work to open the doors to different jobs and different ways for our community to amass capital.

I have been a member of the Chinatown Neighborhood Council since its inception. I have worked with people from the Boston Redevelopment Authority on your linkage plan and the Kingston-Bedford development. I believe that we have made progress together and hope that this new concept opens the door to new jobs and new investment opportunities for our community. I believe that the equity participation provisions of your linkage proposal help to do that. I also believe that your staff has worked hard to include our community in Boston's redevelopment. I hope that you will support their request to go forward.



華美福利會

CACAA

CHINESE AMERICAN CIVIC ASSOCIATION, INC.
90 TYLER STREET
BOSTON, MA. 02111

September 25, 1986

Board of Directors
Boston Redevelopment Authority
One City Hall Square
Boston, MA 02201

Dear sir/Madam

Re: Parcel to Parcel Lindage Program
Kingston/Bedford Parcel 18

The Chinese American Civic Association, Inc. (C.A.C.A.) has been active in Boston Chinatown since its inception in 1967. The mission of C.A.C.A. is to help new Asian immigrants and refugees to adjust to life in the U.S.A. To implement this mission, C.A.C.A. conducts adult education programs, skills training programs and social services, as well as the publication of the Sampan Newspaper.

C.A.C.A. has followed the Kingston/Bedford Parcel 18 proposal since its initial stage. We have been actively supporting this project. This project is very significant to the overall development of Chinatown. Therefore, C.A.C.A. strongly supports the forthcoming "Request for Proposal" report submitted by the BRA staff for your approval.

Sincerely

Chau-ming Lee
Executive Director

cc: Steven Coyle, Director



MISSION HILL EXTENSION

September 25, 1986

Boston Redevelopment Authority Board Members
and Stephen Coyle, Director
One City Hall Square
Boston, MA 02201

Dear Mr. Coyle and Board Members:

This letter of support for the Parcel 18/Kingston-Bedford project is being submitted on behalf of the residents of Mission Hill Extension. The proposed project promises to provide opportunities for employment for our residents, equity opportunities for minority business enterprises, affordable housing subsidies and other community benefits.

The level of community participation carried out by the Parcel 18+ Task Force has been widespread and continuous for several years. My involvement on the Task Force as a representative of Mission Hill residents has given me some assurance that the RFQ will reflect the concerns of employment, child care facilities, and investment opportunities that will positively affect the economy and social environment of our community.

On behalf of my constituents, therefore, I urge you to support the resolution regarding the Parcel to Parcel Linkage Program.

Sincerely,

Hattie Dudley
Hattie Dudley
Executive Director

Local Tenant Policy Council, Inc.
260 Ruggles St., Boston, Ma. 02120
Multi-Service Center
427-6205



Mr. Steve Coyle
Boston Redevelopment Authority
1 City Hall Plaza
Boston, Ma.

Dear Mr. Coyle,

As one who has worked to increase the numbers and percentages of minorities benefiting from the economic boom in Boston I heartily affirm the Parcel 18 Linkage plan endorsed by the Mayor. For years minorities in this city have not been involved to a significant degree in development projects even in our own communities.

This proposal which will increase minority equity opportunities in the development of our communities; also opens up downtown development for minorities in an unprecedented way. It represents a creative and cutting-edge solution for mainstreaming minorities in Boston's economy in a way which is of national significance.

I encourage the Boston Redevelopment Authority to unanimously pass and expeditiously implement this plan.

Thanking you in anticipation.

Sincerely,

Charles R. Stith
Rev. Charles R. Stith

Board of Directors
Trustees

Rev. J. Edgar
Rev. J. Edgar
Rev. J. Edgar
Rev. J. Edgar
Rev. J. Edgar
Rev. J. Edgar
Rev. J. Edgar
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CHINATOWN-SOUTH COVE NEIGHBORHOOD COUNCIL
34 Oak Street
Boston, Massachusetts 02111

September 25, 1986

Board of Directors
Boston Redevelopment Authority
Boston City Hall
Boston, Mass. 02201

Dear Board Members,

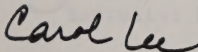
The Chinatown-South Cove Neighborhood Council strongly urge you to support the Boston Redevelopment Authority's proposal to require 30% equity by minority participants on the Kingston-Bedford and Project 18 Projects.

We feel this is an exciting and innovative approach to elicit minority participation so that they and minority communities can also benefit from the boom of the Boston economy from which they have been traditionally excluded.

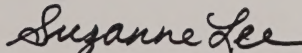
The Council has been engaged in a participatory process which includes the review of the draft Request for Qualification and scoping session for the draft Environmental Impact Review. We are pleased that many of our comments have been incorporated into these documents.

We look forward to continue our active involvement in this important project.

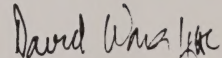
Sincerely,



Carol Lee
Moderator



Suzanne Lee
Moderator



David Wong
Moderator



317 Blue Hill Avenue
P.O. Box 157
Roxbury, Massachusetts 02121
(617) 427-4470

BOARD OF DIRECTORS

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Joan Allen

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Alice Yancey

Rev. Nellie Yarborough

Shirley Carrington, M.S.W.
Executive Director

September 25, 1986

Board of Directors
Boston Redevelopment Authority
One City Hall Plaza
City Hall
Boston, Massachusetts 02201

To the Board:

RE: Parcel 18 Parcel to Parcel Linkage Project I
Kingston/Bedford

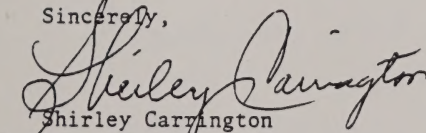
As an advocate agency that's been in existence for 22 years, we are very concerned about the social economic conditions of Roxbury and surrounding communities.

Roxbury Multi-Service Center supports the above project in light of the community benefits that it will bring to the community. We especially endorse the project because it anticipates a drastic reduction in Federal funding for future social services.

As we understand it revenues from this project will be allotted to support low income housing, employment and employment training and related social services desperately needed by residents of the community.

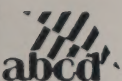
We hope that the Board of Directors will response favorably to this project.

Sincerely,


Shirley Carrington
Executive Director

SC:mlp

cc: Ricardo A. Millett
Assistant Director of
Neighborhood Housing & Development



BROWN, NG CO., INC.
MANAGEMENT. DEVELOPMENT

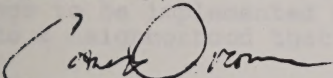
September 25, 1986

Boston Redevelopment Authority
One City Hall Square
Boston, MA 02201

To the Board of the Boston Redevelopment Authority:

Brown, Ng and Company supports any efforts by the City and the B.R.A to insure minority involvement in the development of properties in the Downtown area. Therefore, we support the Kingston-Bedford/Parcel 18 Project.

Sincerely,



Cornell Brown
President

CB/mtb

Cornell Brown

38 Leachman ST
Dorchester, MA

265-7109 (H)
576-2933 (O)

September 25, 1986

To: Board of Directors
Boston Redevelopment Authority

From: Consuelo Gonzales Thornell

Distinguished board members, it is a pleasure to be here today to discuss this important project. For never in the history of this great City have minority entrepreneurs from diverse backgrounds had the opportunity to join forces to participate in the development of this city. It is only fitting that such a historical endeavor take place in such a historical site.

Credit must be given to this Administration for taking very seriously the fact that minorities have not participated in Downtown development and that it be only fitting that such an endeavor should take place. This is an opportunity for the concept of linkage to be implemented whereby a downtown project has been linked to a neighborhood that has been neglected for so long.

It is an opportunity for us as minority entrepreneurs to have a greater role in the development of our neighborhoods as well as the development of downtown. It means that we will directly impact our communities by creating jobs, employment training, and access for minority contractors and vendors.

I sincerely hope that you will give this proposal your careful consideration.

Thank you for the opportunity to speak with you today.

Consuelo Gonzales Thornell

*38 Archmont ST
Dorchester, MA*

*265-9169 (H)
876-2933 (O)*

CHARLESTOWN NAVY YARD

THE BRICKLAYERS & LABORERS
NON-PROFIT HOUSING COMPANY, INC.



October 3, 1986

Members of Boston Redevelopment Authority
Stephen Coyle - Director
1 City Hall Square
Boston, MA. 02201

Gentlemen:

As a recent entry into the development field and more recently a recipient of your good officers in allowing us the opportunity to build affordable housing in the Charlestown Navy Yard.

We take this opportunity to say thanks and to encourage and support your efforts in providing opportunities for unions and others to participate in the development of the City Of Boston.

Surely the Columbia Plaza Associates efforts to build parcel 18 in our view would be another example of your good officers.

Sincerely yours,

Thomas J McIntyre

REDEVELOPMENT
AUTHORITY
DIRECTOR'S OFFICE

OCT 6 1 56 PM '86

861006-007



BOSTON REDEVELOPMENT
CONTRACTOR'S ASSOCIATION OF BOSTON, INC.
25 CENTRE STREET • ROXBURY, MASSACHUSETTS 02119-4427 (617) 442-4686

OCT 3 10 52 AM '85

John B. Cruz, III, President
Edmund Henry, Vice President
Millicent Young, Treasurer
Victor Francis, Clerk
John Higginbottom
Raul Pires
David Lopes
Claude Lopez
Jerome Vigil

Webster E. Williams, Executive Director

October 3, 1986

Mr. Stephen Coyle, Director
Boston Redevelopment Authority
City Hall, 9th Floor
Boston, MA 02201

Dear Mr. Coyle:

The Contractor's Association of Boston, sent representatives John B. Cruz, III, President of our Association, Mr. Burton W. Johnson, Jr. and Mr. David A. Brown to announce CAB's support for the linkage of downtown projects to the neighborhoods of Boston, at the BRA meeting held on Thursday, September 25, 1986.

Our Association has been fighting for many years to gain access to the development projects located in the downtown area with no success. Many of our contractors are in the development business and many have been successful developers within the minority community, but we have continually been denied the development opportunities on all development projects downtown.

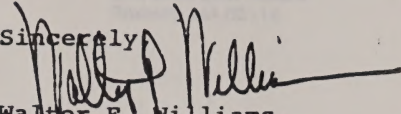
The linkage program sponsored by the Mayor, the BRA Board of Directors and you as the Director of the BRA has given new rise to the theme that Boston is a City for all of its residents and economic opportunities for minority contractors and developers will not stop at demarcation that separates the City's downtown area from its minority communities.

The linkage of Parcel 18 with the Kingston Bedford Garage could represent the most substantial economic development project for minorities in this country and this is fitting, for it was here several blocks away from the Kingston Bedford garage that the first American patriot gave his life for the freedom of our nation, Crispus Attucks.

Closing we would like to emphasize our support for the linkage of the downtown development projects to the neighborhood development projects.

Should you have any questions, please give me a call at 442-4680.

Sincerely,


Walter E. Williams,
Executive Director

cc: CAB's Board of Directors

Director
Boston Redevelopment Authority
City Hall - 7th Floor
Boston, MA 02108

Re: Request for Proposal to Develop/Manage Boston's
Development

Dear Mr. Doyle:

On September 15, 1966, I along with other members of the minority community appeared before the Board of Directors of the Boston Redevelopment Authority and spoke in favor of the parcel-by-parcel linkage plan. I am writing to express my support for this linkage plan and the minority owner requirements associated with it.

As you know, the Cruz Company has established a track record of successful residential development, construction and management in Boston's minority community over the next twenty year period. While we are proud of our contribution to the stabilization and development of the minority neighborhoods of Boston (which have been, for the most part, ignored by the majority development community), we have experienced first-hand the problems of development which has characterized development in Southern Boston.

Under the careful management of the Boston Redevelopment Authority and other city agencies, Boston has emerged as one of the premier business and real estate centers in the country. The continued success of our local economy will be measured not in terms of efficiency alone, which has become an internal race of record, but in terms that express our desire to share the benefits of economic growth with all segments of our population. Dedicated to our, a total lack of minority representation among the owners, developers and general contractors who participate in Boston's economic development indicates something less than full participation.



BOSTON REDEVELOPMENT
AUTHORITY
DIRECTOR'S OFFICE

J.B. CRUZ

OCT 6 4 59 PM '86



Telephone (617) 445-6901

John B. Cruz Construction Co., Inc.
One John Elliot Square
Roxbury, MA 02119

October 6, 1986

Mr. Stephen Coyle
Director
Boston Redevelopment Authority
City Hall - 9th floor
Boston, MA 02201

RE: Parcel-to-Parcel Linkage/Minority Equity Participation Requirement

Dear Mr. Coyle:

On September 25, 1986, I along with other members of the minority community appeared before the Board of Directors of the Boston Redevelopment Authority and spoke in favor of the parcel-to-parcel linkage plan. I am writing to memorialize my support for this linkage plan and the minority equity requirement associated with it.

As you know, the Cruz Companies have established a track record of successful residential development, construction and management in Boston's minority community over the last twenty year period. While we are proud of our contributions to the stabilization and development of the minority neighborhoods of Boston (which have been for the most part, ignored by the majority development community), we have experienced first-hand the exclusionary environment which has characterized development in downtown Boston.

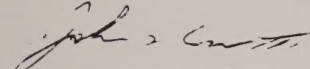
Under the careful management of the Boston Redevelopment Authority and other city agencies, Boston has emerged as one of the premier business and real estate markets in the country. The continued success of our local economy will be measured not in terms of occupancy rates, square foot returns or internal rates of return, but in terms that express our desire to share the benefits of economic revival with all segments of our population. Needless to say, a total lack of minority representation among the owners, developers and general contractors who participate in Boston's downtown development indicates something less than full participation.

Mr. Stephen Coyle
October 2, 1986
Page 2

It is hard to quantify the adverse impact downtown exclusion has had upon the members of the minority development and construction community in Boston. However, the sponsorship of this policy by the Mayor, the BRA staff and Board, and you has established a new mode of operation for the continued development of Boston. This new, forward-looking approach to economic development will no doubt keep Boston on the leading edge of economic revitalization strategies in the nation.

As a principal of one of the region's largest minority owned development and construction firms, I fully support this policy and the promise of an improved business climate it holds for minority entrepreneurs and businesses in the City of Boston.

Very truly yours,



John B. Cruz, III
President

JBC,III/hl

CC: Riccardo Millett

所公華中發英總

CHINESE CONSOLIDATED DEVELOPMENT ASSOCIATION

Mr. Stephen Coyle, Director
Boston Redevelopment Authority
One City Hall Square
Boston, MA 02201

October 4, 1986

Dear Mr. Coyle:

I am writing to state my support for the Kingston-Bedford Parcel-to-Parcel Linkage Project. It is commendable to see the City of Boston take the initiative in this demonstration project. The concept of private 30% Minority participation through this parcel-to-parcel linkage plan, is both exciting and welcome to many of us. We, in Boston, have needed such an opportunity to be presented to Minorities for some time. It is a major step forward for all who work and/or live in Boston. Again, I would like to state my complete support for this plan, namely the Kingston-Bedford Parcel-to-Parcel Linkage Project. I look forward to watching it reach fruition.

Sincerely,

Mary Wilson-McEntee
80 Mason St., #810
Boston, MA 02111

Mary Wilson-McEntee
President

Mr. Stephen Coyle, Director

紐 英 崙 中 華 公 所

CHINESE CONSOLIDATED BENEVOLENT ASSOCIATION

October 1, 1986

MEMBERS

American Legion,
Chinatown Post #328
Chinese American Civic
Association
Chinese Economic
Development Council
Chinese Evangelical Church
Chinese Freemason's
Association
Chinese Merchants
Association
Chinese Women's Club
of New England
Hip Sing Association
Hoy Kew Association
Kew Sing Music Club
Kuo Min Tang
Ni Lun Association
South Cove YMCA
Eng Family Association
Fung Luen Association
Gee Family Association
Gee How Oak Tin
Association
Gee Tuck Sam Tuck
Association
Goon Family Association
Jew Loon Association
Lam Family Association
Lee Family Association
Leung Family Association
Lung Kong Association
Moy Family Association
Soo Yuen Family Association
Wong Family Association
Yee Family Association

Mr. Robert L. Farrell
Chairman
Boston Redevelopment Authority
1 City Hall Square, 9th Floor
Boston, Mass. 02201

Dear Mr. Farrell,

I am writing in support of the proposed disposition policies for the Kingston-Bedford Garage, Essex Street Lot, and Parcel 18.

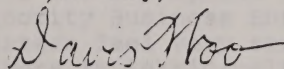
Downtown Boston has experienced unprecedented growth, yet minority communities and their individual members have not participated in or been benefitted by major development projects in Boston to any significant extent. There is no record of significant involvement in the ownership, management, design or operation of downtown buildings. This is especially true for the Chinese community which, because of its proximity to the Central Business District, has to bear the adverse impact of such development projects without having the thinnest slice of the pie.

By structuring significant minority participation in the development project, not only will the community members who wish to invest be afforded an opportunity to do so, it will also ensure that the development project will be sensitive to community interest and needs.

The community has been involved in the drafting of these policies, the Request for Proposal, and the MEPA scoping sessions. We believe that the BRA staff will continue to work with us all through the entire development process.

As the executive officer of the umbrella organization of the Chinese community, I therefore urge you to vote in favor of the proposed policies.

Sincerely,



Davis Woo
President

cc: Stephen Coyle, Director

Northeastern University

360 Huntington Avenue, Boston, Massachusetts 02115

Office of Community Affairs
334 Massachusetts Avenue
617-437-3381

Joseph D. Warren, PhD
Director

October 7, 1986

Mr. Robert Farrell
Chairman
Board of Directors
Boston Redevelopment Authority
1 City Hall Square
Boston, MA 02201

Dear Mr. Farrell:

It is with great pleasure that I have the opportunity to testify before you today on the issue of minority participation in the Kingston-Bedford/Parcel 18 development. One should not underestimate the importance of equity and the role it plays in a development of this kind, nor should one underestimate the ripple effect of the hiring of minority contractors for goods and services as the project evolves.

But what is not talked about, and is perhaps the most critical part of this development, is the long-term employment opportunities that will be made available to the minority communities in Chinatown and Roxbury. This unique aspect of the Developer's Kit, coupled with the Boston employment policy, makes this an outstanding opportunity for the public and private sectors to jointly bring, not fear and trepidation because of the development, but positive anticipation and a sense of future for them.

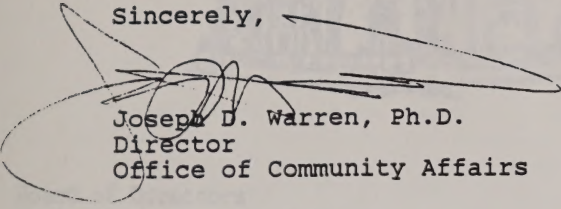
As Northeastern University's representative in the Parcel 18+ Agreement, I serve as Chair of the Employment Training/Child Care Subcommittee and the Minority Business Enterprise Subcommittee. We at Northeastern feel very strongly that the quality of life of our neighbors is intricately entwined with

Mr. Robert Farrell, Chairman
Boston Redevelopment Authority
October 7, 1986
Page 2

that of the University itself. We, therefore, feel it is our mission to work as hard as possible for the enrichment of our neighbors.

We look forward to your positive action on the RFQ Proposal, as it will benefit the people who most clearly need the economic uplifting.

Sincerely,



Joseph D. Warren, Ph.D.
Director
Office of Community Affairs

JDW:bal

THE ELIOT UNITED CHURCH OF CHRIST

56 DALE STREET

ROXBURY, MASSACHUSETTS 02119

617-445-7325

REV. OZZIE L. EDWARDS

Minister



October 6, 1986

Board of Directors
Boston Redevelopment Authority
One City Hall Plaza
Boston, Massachusetts, 02201

Dear Directors,

I would like to offer this letter as our collective voice of support for the concept of "linkage" between the development of downtown Boston and development of the outlying neighborhoods of our city.

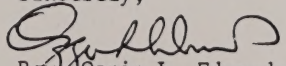
It would be a gross injustice to the citizens of this city who have labored long and hard over the years if you were to lend your support and resources to development of the downtown area by wealthy (and often external) commercial and business interests without requiring their participation in neighborhood development. They most certainly benefit from the years of labor of the residents of this city and therefore are justly indebted to help the neighborhoods.

My very specific concern is with regard to the development of "PARCEL 18" and to the linkage of this development with that of the Kingston/Bedford development project. I believe this can be a model for the concept of linkage both here in Boston and beyond. We trust that you will lend your full support to this effort.

Concomitant with this program, we anticipate the strong emphasis upon sharing responsibility for development with the minority community. By this we mean the allocation of contracts and other business opportunities to members of the minority community of this city in proportions equivalent to their representation in the population.

Please know that you have our support for your efforts to make this city achieve its potential. Our hope is that the progress will be inclusive of all segments of the community.

Sincerely,


Rev. Ozzie L. Edwards
Minister

THE PARTNERSHIP

7 October 1986

Ronald A. Homer
President
Boston Bank of Commerce
Mitchell T. Rabkin, M.D.
President
Beth Israel Hospital

Hassan Minor, Jr., Ph.D.

John P. Hamill
President
Shawmut Corporation

Charles J. Beard, Esq.
Partner
Foley, Hoag & Elliot

Stephen F. Coyle, Director
Members of the Board
Boston Redevelopment Authority
City Hall Square, Room 949
Boston, MA 02201

Dear Mr. Coyle and Members of the Board:

I am writing in my capacity as President of The Partnership and Vice Chair of the Governor's Community Development Coordinating Council to support the parcel-to-parcel linkage program currently under consideration by the BRA.

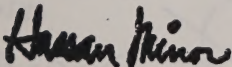
The Partnership serves as a focal point for improving the quality of life in Boston. Its forty member board of directors includes representatives from the corporate community as well as key non-profit and educational institutions. Cardinal Law, Ellen Jackson, Rod MacDougall, Donald Monan S.J., Helen Spaulding, and John Larkin Thompson are members of the Executive Committee.

Historically minorities have been excluded from development and ownership in the city, and the recent prosperity of the Boston economy has not been shared by the minority community. Minorities continue to face discrimination in employment, housing, education, etc.

The parcel-to-parcel linkage program will play an important role in bringing about change in these conditions. Its results include an important stream of benefits to the minority community. Affordable housing can be built; jobs can be created; and neighborhoods can be revitalized. The BRA has actively engaged the community in the development and implementation of this program, thereby ensuring that its concerns are addressed.

For these reasons, The Partnership supports the program and looks forward to its continuation.

Sincerely,



Hassan Minor, Jr., Ph.D.
President

M:dc



October 7, 1986

Mr. Stephen Coyle
Director
Boston Redevelopment Authority
Boston City Hall
One City Hall Plaza
9th Floor
Boston, Massachusetts 02108

Re: Parcel to Parcel Linkage

Dear Mr. Coyle:

This is to express my support of the recent vote by the Boston Redevelopment Authority Board of Directors enacting the Parcel to Parcel Linkage Development Program between the Bedford Street Garage and Parcel 18 of the Southwest Corridor Project. This attempt to rectify a history of limited access to real estate development opportunities by minorities is applauded for both its aggressive and innovative qualities as well as the economic benefits which will be derived by the minority business and local communities.

It is clear that the financial and technical capacity to develop viable real estate projects within the City of Boston exists within minority communities. However, the absence of minority participation in a major, central business district, real estate development project, particularly during this period of unprecedented growth, only exemplifies the need for public intervention.

This action by the Board will insure significant participation by minorities in one of the largest single development efforts within the City of Boston. In addition, it will contribute to the establishment a financial base for future participation in large scale real estate projects. The benefits and opportunities derived from this policy for individual, community, institutional, and minority business participation represent a model of economic development worthy of replication in cities throughout the country.

Sincerely,

A handwritten signature in dark ink, appearing to read 'L. Duane Jackson', is written over a large, stylized circular flourish or scribble.

L. Duane Jackson
Principal

October 7, 1986

Board of Directors
Boston Redevelopment Authority
Boston City Hall
Boston, MA 02201

Dear Board Members:

As a life-long resident of the Roxbury community, a graduate of Boston's public schools and a city government employee, I express my unreserved support for the Kingston-Bedford/Parcel 18 project.

An opportunity of this scope which enables Black developers to use their skills and expertise is precisely what the City of Boston needs. Economic opportunity, fairly distributed, is what will encourage young people from all of our neighborhoods to view this city as a place in which they can have a challenging and fulfilling future.

The record is clear that many so-called minority firms have been left out, shut out and locked out in the past. As we all strive for better lives in this increasingly interdependent world, inclusion, in all areas of endeavor, clearly will be the key to our success.

I join with all of those who are working toward the creation of a better Boston and I know that Kingston-Bedford/Parcel 18 is a major step in the right direction.

Sincerely,

William H. Wright

William H. Wright

United South End/Lower Roxbury Development Corporation

32 Rutland St., Boston, Ma. 02118

Telephone (617) 266-5451

October 7, 1986

Chair, Board Members and Director
Boston Redevelopment Authority
One City Hall Square
Boston, MA 02201

Gentlemen:

As you are aware, until the present minority developers and community development corporations (CDCs) have been excluded from downtown and other major development that is undertaken in the City of Boston, it is essential that this past discriminatory performance is rectified.

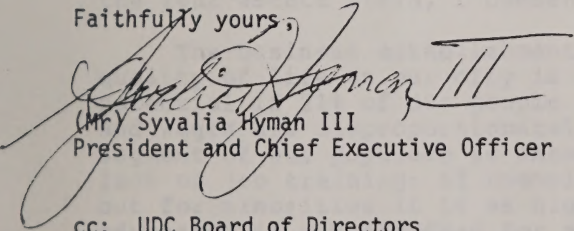
We should provide the opportunity for minority for-profit developers, Community Development Corporations and other not-for-profit development entities to have significant roles in downtown and other major real estate development projects in our City.

The Kingston-Bedford/Parcel 18 linked parcel site(s) is the first opportunity to bring minority for-profit developers and community development corporations into a project that is both a downtown and major development effort. We encourage the City of Boston, the BRA and the PFC to aggressively pursue the inclusion of these actors in this project, in an equity participation level of at least 30%.

UDC fully supports programs that advance the participation of for-profit minority developers, Community Development Corporations (CDCs) and other not-for-profit organizations in downtown development projects.

We look forward to working with the City of Boston and its development entities, to achieve equal participation for minority developers and Community Development Corporations.

Faithfully yours,



(Mr) Syvalia Hyman III
President and Chief Executive Officer

cc: UDC Board of Directors

McCORMACK & PUTZIGER

EDWARD J. MCCORMACK, JR., P.C.
MYRNA PUTZIGER, P.C.
JOEL Z. EIGERMAN, P.C.
EDWARD J. MCCORMACK, III
JAMES H. GREENE

WILLIAM J. SMITH
MARTHA J. MCMAHON
IAN M. VEITZER
STEFANY L. COOPERMAN

ATTORNEYS AT LAW

265 FRANKLIN STREET
BOSTON, MASSACHUSETTS 02110
(617) 439-4100

OF COUNSEL

NORMAN I. HASSMAN
IRVING A. RACHSTEIN
GEOFFREY E. NORMAN
ANGELO J. FIUMARA

October 7, 1986

BOSTON REDEVELOPMENT
AUTHORITY
DIRECTOR'S OFFICE
Oct 8 3 19 PM '86

Mr. Stephen Coyle
Director
Boston Redevelopment Authority
Boston City Hall
Boston, Massachusetts 02202

Re: Linkage

Dear Steve:

This letter serves to inform you of my support of the proposal presented to the Boston Redevelopment Authority by yourself and Mayor Flynn relative to the parcel to parcel linkage proposal of the downtown development at Bedford-Kingston Street and the development of Parcel 18.

Over the past few years, Boston has made giant strides in bringing the minority community into the main stream of the political, economical and social fabric of our society, but much remains to be done. This proposal is evidence of the City administration's commitment to give new meaning to the concept of equal opportunity. As a developer, and as an active attorney in the real estate field, I commend and support your efforts.

The business establishment of Boston has recognized that the quality of life in our city is never going to reach its greatest potential if 21% of our people live in poverty; if median income and wages are disproportionately lower for minorities; if a large segment of our populace is unemployed or underemployed because of lack of job training; if unemployment for whites in Boston is 3% but for minorities it is as high as 10%; if the quality of public education is sub-standard for a city that prides itself as the "Athens of America" if minority business enterprises are unable to participate in the building boom currently being experienced in Boston; and if minorities have never participated as equity investors in a major downtown project while over \$7 billion has been invested in this City over the last nine years.

MCCORMACK & PUTZIGER

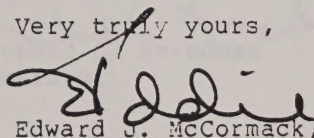
Mr. Stephen Coyle
Director
Boston Redevelopment Authority
October 7, 1986
Page 2

In an effort to eliminate the pattern of discrimination that impacted on minorities in our city for decades, the business community has made giant strides through public/private partnerships to improve education, job training, job opportunity and housing in our city. The one remaining link in making those who are minorities full partners in the economic life in our city, is participation in major development projects. This must include the whole spectrum of development opportunity, from equity ownership, MBE sharing and construction and permanent employment. The proposal before the Boston Redevelopment Authority closes that loop and for that reason I enthusiastically support it.

If I can be of any assistance to you or the Mayor in developing guidelines for the implementation of this policy, I am at your service.

With warm personal regards, I am

Very truly yours,



Edward J. McCormack, Jr.

EJMJr/sld
cc: Mayor Raymond Flynn



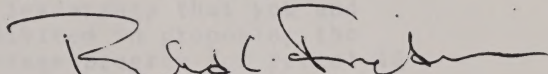
CARPENTER & COMPANY, INC.

September 25, 1986

To the Board of Directors
Boston Redevelopment Authority
One City Hall Square
Boston, Massachusetts 02201

Gentlemen:

I am unable to personally attend the BRA hearing today, but wish to express my sentiments that I support the Mayor's and Mr. Coyle's initiative with respect to minority participation in development teams where publicly owned disposition sites are to be developed. Such participation should be based upon work and risk and should require appropriate capital and risk commitments for the minority and majority groups. The effort could be an asset to the City and all of its citizens, and if properly executed, could help foster better neighborhood developments.


Richard L. Friedman
President

Meredith & Grew, Incorporated

125 High Street
Boston, Massachusetts 02110
(617) 482-5330

Telecopier (617) 482-0737
TWX (710) 321-9296 Meredith BSN

October 8, 1986

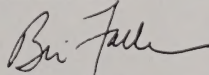
Mr. Stephen Coyle
Director
Boston Redevelopment Authority
City Hall
One City Hall Square
Boston, MA 02201

Dear Mr. Coyle:

Representing 150 Federal Associates, Federal Development, Inc. (160 Federal Street), and 500 Boylston Street, I recently attended a BRA Board Meeting where I had intended to express our support for the leadership that you and Mayor Flynn have exhibited in proposing the parcel-to-parcel linkage program for Parcel 18 and the Kingston-Bedford garage.

Fortunately, our City has evolved to the point where this type of concept can make sense both socially and financially. The notion of a minority ownership role for the Parcel 18 site seems to be particularly appropriate, and I wish you well as you pursue implementation of the project.

Sincerely,



Brian Fallon
Vice President

